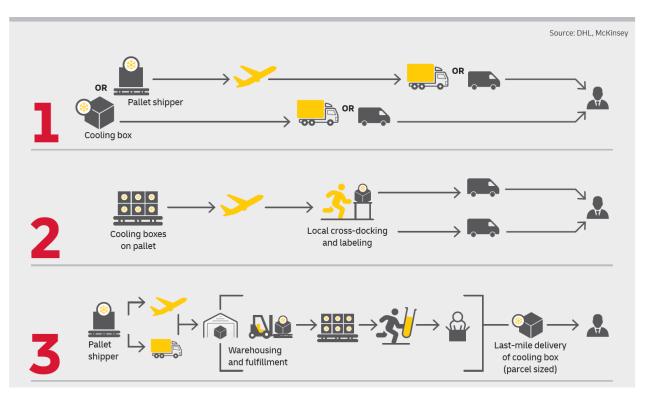


PREPARATION FOR UNPRECEDENTED GLOBAL DELIVERY



- Globally 10bn doses to cover worldwide population
- Temperature ranges from 2-8°C to -70°C
- 200k pallet shippers and 15m cooling boxes
- Variety in supply chain archetypes
- Availability logistics capacity and packaging
- Additional demand for ancillaries and testing kits

Three archetypes of end-to-end logistics solutions for COVID-19 vaccine distribution



1. Direct shipment to point of use

Direct shipment of pallet shipper or cooling box from fill-finish to point of use

2. Local cross-docking

Local cross-docking of cooling boxes on pallet to reduce crossborder costs

3. Local warehousing

Use of local storage and fulfillment capacities to breakdown pallet shipper into cooling boxes

COMPLEXITY OF COVID-19 VACCINE SUPPLY CHAIN

PharmaCo & Public Sector















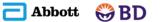


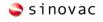














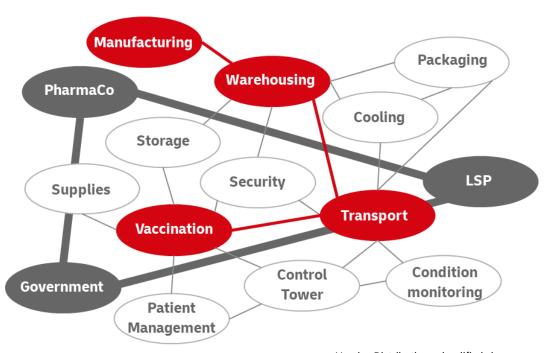












Vaccine Distribution - simplified view

VACCINE DISTRIBUTION IN ACTION



DHL, 16 Dec 2020



DHL, 8 Dec 2020



Straits Times, 21 Dec 2020



DHL, 8 Jan 2021



VOA News, 23 Dec 2020



DHL, 8 Jan 2021

VACCINE DISTRIBUTION CONTINUES



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DHL delivers COVID-19 vaccines to Japan

THESTRAITSTIMES

ASIA I SE ASIA

Plane carrying Malaysia's first batch of Covid-19 vaccines arrives at KL International Airport







DETAILS EMERGE ON DHL VACCINE DISTRIBUTION ROLE HERE

Date: 15.02.2021







McCormack and Coulton inspect cold-storage infrastructure

A federal government visit to
DHL Supply Chain's ultra-cold
storage facility has revealed more
information on the German logistics
giant's vaccine distribution process in
Australia.

DHL Australia's ultra-cold and secure storage facility will keep safe the supply of Australia's Pfizer-BioNTech vaccine, which needs to be stored at between minus 60 and 80 degrees.



Saul Resnick with Mark Coulton and Michael McCormack





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